

COMMUNITY COMMITTEE	2006/07 Actual £	2007/08 Original £	2007/08 Revised £	2008/09 Original £
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SERVICE ANALYSIS

Community & Leisure Management	208,097	199,280	209,240	216,190
Leisure - Private Finance Initiative	505,170	553,220	552,100	579,340
Leisure & Administration	80,282	83,150	134,340	136,170
Sports Development	89,873	96,520	73,090	107,720
Day Centres	79,849	105,360	116,470	132,030
Community Information Centres	94,687	102,480	74,440	77,280
Youth and Arts Development	47,111	109,580	57,370	59,700
Saffron Walden Museum	314,190	296,680	305,760	319,400
Tourism	203,155	193,660	185,950	184,780
Grants to Outside Bodies	245,057	248,480	240,540	242,580
Bridge End Gardens	73,943	61,030	56,880	57,260
Emergency Planning	176,816	124,330	129,580	96,710
Community Safety	122,700	129,080	121,360	147,110
Drug Awareness	14,602	14,810	17,170	23,050
Community Wardens	53,167	54,600	54,600	56,000
Other Housing Grants	15,000	15,000	15,000	15,000
Homelessness	59,048	100,040	81,240	93,540
Other General Fund Housing	29,040	53,270	15,770	15,980
Management & Administration	392,169	304,410	218,230	169,710
Public Health	620,475	682,440	636,010	667,890
Public Conveniences	141,207	147,270	137,170	139,730
Pest Control	45,900	42,220	39,830	46,660
Port Health	6,673	0	0	0
Animal Warden	37,960	39,600	45,500	43,290
Renovation Grants	192,831	154,000	162,070	162,840
Lifeline	0	0	0	0
Miscellaneous	0	(50,000)	0	0
Recharged to Services	(694,953)	(606,170)	(501,910)	(463,180)
COMMITTEE TOTAL	3,154,049	3,254,340	3,177,800	3,326,780

Subjective Analysis

Employees	1,630,500	1,691,520	1,548,800	1,643,070
Premises	318,209	341,740	336,780	348,440
Transport	4,507	4,830	4,300	4,110
Supplies & Services	1,309,849	1,197,560	1,341,810	1,231,740
Transfer Payments	293,857	270,710	353,590	251,480
	3,556,922	3,506,360	3,585,280	3,478,840
Agency Recharges	(64,890)	(26,580)	(59,770)	(31,580)
Government Grants	(693,075)	(624,240)	(716,330)	(632,670)
Other Income	(438,290)	(454,720)	(613,300)	(549,710)
Direct Budget Total	2,360,667	2,400,820	2,195,880	2,264,880
Internal Charges Net	793,382	853,520	981,920	1,061,900
Committee Total	3,154,049	3,254,340	3,177,800	3,326,780

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COMMUNITY AND LEISURE MANAGEMENT

Staffing Costs	89,259	82,540	92,300	90,690
Direct Admin Costs	2,740	2,170	1,870	1,820
Direct Expenditure Total	91,999	84,710	94,170	92,510
Internal Charges - Central Management	41,208	33,640	47,130	46,810
- Management	14,050	14,400	6,750	6,710
- Office Services	13,824	14,180	18,430	19,630
- Other Support Services	47,016	52,350	42,760	50,530
Gross Expenditure Total	208,097	199,280	209,240	216,190
Income - Internal Charges	(208,097)	(199,280)	(209,240)	(216,190)
Gross Income Total	(208,097)	(199,280)	(209,240)	(216,190)
Net Total	0	0	0	0

LEISURE - PRIVATE FINANCE INITIATIVE

Unitary Charge	831,185	873,250	873,250	902,740
Direct Expenditure Total	831,185	873,250	873,250	902,740
Internal Charges - Capital Charges	228,000	228,000	228,000	228,000
Gross Expenditure Total	1,059,185	1,101,250	1,101,250	1,130,740
Income - PFI Special Grant	(449,954)	(449,950)	(449,950)	(449,950)
- Operators Licence	(104,061)	(98,080)	(99,200)	(101,450)
Direct Income Total	(554,015)	(548,030)	(549,150)	(551,400)
Net Total	505,170	553,220	552,100	579,340

LEISURE AND ADMINISTRATION

Staffing Costs	74,941	72,540	78,480	77,000
Premises - Bowls Hall	1,649	2,870	2,870	2,870
Direct Admin Costs	3,302	10,930	4,490	7,920
Direct Expenditure Total	79,892	86,340	85,840	87,790
Internal Charges - Management	42,926	40,240	90,000	87,050
- Premises	90	290	310	290
- Other Support Services	21,128	16,180	26,930	27,390
- Capital Charges	0	0	0	0
Gross Expenditure Total	144,036	143,050	203,080	202,520
Income - Bowls Hall	(19,800)	(19,800)	(19,800)	(19,800)
- Other Income	(14,904)	(12,300)	(15,100)	(12,300)
Direct Income Total	(34,704)	(32,100)	(34,900)	(32,100)
Income - Internal Charges	(29,050)	(27,800)	(33,840)	(34,250)
Gross Income Total	(63,754)	(59,900)	(68,740)	(66,350)
Net Total	80,282	83,150	134,340	136,170

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SPORTS DEVELOPMENT				
Staffing Costs	33,326	31,410	21,730	33,560
Promotional Activities	26,036	32,220	13,120	33,020
Sports Development Trading	4,199	14,640	14,650	14,870
Direct Expenditure Total	63,561	78,270	49,500	81,450
Internal Charges - Management	20,726	19,380	23,070	25,130
- Other Support Services	12,424	12,780	15,520	16,140
- Development Trading	1,180	2,970	0	0
- Capital Charges	0	2,390	0	0
Gross Expenditure Total	97,891	115,790	88,090	122,720
Income - Sports Development Trading	(8,018)	(19,270)	(15,000)	(15,000)
Direct Income Total	(8,018)	(19,270)	(15,000)	(15,000)
Net Total	89,873	96,520	73,090	107,720
DAY CENTRES				
Direct Costs - Saffron Walden	13,334	27,440	17,200	27,550
- Stansted	8,374	12,510	11,800	12,060
- Takeley	9,460	10,240	11,610	11,780
- Thaxted	10,244	15,330	13,170	13,610
- Dunmow	14,732	13,920	14,870	15,210
- Repairs	2,009	4,870	4,870	4,870
Direct Expenditure Total	58,153	84,310	73,520	85,080
Internal Charges - Management	1,623	1,100	11,280	7,720
- Other Support Services	7,832	13,580	19,390	14,570
- Capital Charges	29,700	29,560	30,450	31,080
Gross Expenditure Total	97,308	128,550	134,640	138,450
Income - Donations	(6,213)	(9,190)	(6,570)	(6,420)
- Fees and Charges	(11,246)	(14,000)	(11,600)	0
Direct Income Total	(17,459)	(23,190)	(18,170)	(6,420)
Net Total	79,849	105,360	116,470	132,030
COMMUNITY INFORMATION CENTRES				
Staffing Costs	52,774	48,550	37,440	41,860
Premises - Thaxted	19,419	22,860	23,280	21,300
Direct Admin Costs	1,891	5,300	2,280	3,050
Direct Expenditure Total	74,084	76,710	63,000	66,210
Internal Charges - Management	7,840	8,040	4,110	1,650
- Other Support Services	24,662	26,320	21,300	22,200
- Capital Charges	0	3,200	0	0
Gross Expenditure Total	106,586	114,270	88,410	90,060
Income - Agency Account	(11,899)	(11,790)	(13,970)	(12,780)
Direct Income Total	(11,899)	(11,790)	(13,970)	(12,780)
Income - Internal Charges	(94,687)	(102,480)	(74,440)	(77,280)
Gross Income Total	(106,586)	(114,270)	(88,410)	(90,060)
Net Total	0	0	0	0

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Staffing Costs	25,070	29,450	34,620	32,210
Professional Promotions	13,099	11,970	10,490	11,970
Other Running Costs	2,041	54,980	450	1,920
Direct Expenditure Total	40,210	96,400	45,560	46,100
Internal Charges - Management	9,199	8,640	12,390	12,900
- Other Support Services	4,227	10,690	6,690	6,850
Gross Expenditure Total	53,636	115,730	64,640	65,850
Income - Grant	(469)	0	(1,120)	0
- Fees and Charges	(6,056)	(6,150)	(6,150)	(6,150)
Direct Income Total	(6,525)	(6,150)	(7,270)	(6,150)
Net Total	47,111	109,580	57,370	59,700

MUSEUM - SAFFRON WALDEN

Staffing Costs	181,419	174,710	190,630	181,780
Repairs and Maintenance	33,701	29,820	29,820	29,870
Additional Storage	5,202	5,180	4,840	4,940
Other Premises Costs	26,288	30,830	33,450	38,610
Conservation and Display	7,309	4,640	2,640	4,640
Collection Management	3,448	3,460	3,460	3,460
Direct Admin Costs	20,805	13,300	13,860	24,930
Direct Expenditure Total	278,172	261,940	278,700	288,230
Internal Charges - Management	20,704	14,660	8,650	8,910
- Repairs and Maintenance	4,027	3,400	3,780	3,780
- Additional Storage	2,145	200	2,140	2,140
- Other Premises Costs	3,015	3,450	3,640	3,880
- Other Support Services	40,190	48,320	41,220	45,110
Gross Expenditure Total	348,253	331,970	338,130	352,050
Income - School Visits	(8,318)	(9,740)	(9,740)	(9,740)
- Admission Charges	(5,647)	(7,180)	(7,180)	(7,180)
- Museum Grants	(2,000)	(3,000)	0	0
- Other	(9,367)	(6,380)	(6,380)	(6,380)
- External Charges	(6,965)	(7,180)	(7,260)	(7,480)
Direct Income Total	(32,297)	(33,480)	(30,560)	(30,780)
Income - Internal Charges	(1,766)	(1,810)	(1,810)	(1,870)
Gross Income Total	(34,063)	(35,290)	(32,370)	(32,650)
Net Total	314,190	296,680	305,760	319,400

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TOURIST INFORMATION CENTRE

Staffing Costs	106,207	104,200	118,810	111,270
Premises	27,860	29,110	26,370	29,790
Promotional Activities	26,762	14,870	18,210	13,230
Direct Admin Costs	2,098	1,240	660	560
Grants and Subscriptions	1,246	1,280	1,500	0
Direct Expenditure Total	164,173	150,700	165,550	154,850
Internal Charges - Management	23,751	24,360	5,760	11,140
- Premises	822	1,550	900	1,300
- Promotional Activities	17,524	15,510	15,790	16,280
- Other Support Services	23,237	31,160	27,570	30,830
Gross Expenditure Total	229,507	223,280	215,570	214,400
Income	(26,352)	(29,620)	(29,620)	(29,620)
Direct Income Total	(26,352)	(29,620)	(29,620)	(29,620)
Net Total	203,155	193,660	185,950	184,780

GRANTS AND CONTRIBUTIONS

Contributions Fund				
Citizens Advice Bureaux	38,195	42,340	42,340	43,890
Sport and Recreation	0	2,260	2,260	2,300
Council for Voluntary Service	14,400	14,760	14,760	15,050
Volunteer Bureau	5,200	5,330	5,330	5,440
Community Transport	30,900	31,670	31,670	32,300
Assistance to the Arts Subscriptions	4,691	4,910	2,300	0
Sport & Recreation Subscriptions	0	510	510	0
Leisure and Culture	5,624	2,820	2,820	2,870
SWCHS Cinema	5,000	5,280	5,000	5,000
Thaxted Festival	3,000	3,080	3,500	3,570
Community Partnership	25,600	26,240	26,240	26,760
Local Road Safety Advisory Committee	380	0	0	0
Other Grants	0	12,150	3,820	3,820
Direct Expenditure Total	132,990	151,350	140,550	141,000
Internal Charges - Management	19,986	18,880	22,640	23,920
- Accommodation	10,390	8,250	7,350	7,660
- Capital Charges	81,691	70,000	70,000	70,000
Gross Expenditure Total	245,057	248,480	240,540	242,580
Net Total	245,057	248,480	240,540	242,580

PIG MARKET CHARITY FUNDING

Income from Car Parking	(37,255)	(35,000)	(35,000)	(35,000)
Allocated to Citizens Advice Bureau	37,255	35,000	35,000	35,000
Net Total	0	0	0	0

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BRIDGE END GARDEN

Staffing Costs	41,884	39,790	43,480	44,040
Gardens	14,550	8,590	8,890	8,720
Direct Expenditure Total	56,434	48,380	52,370	52,760
Internal Charges - Management	0	6,850	0	0
- Other Support Services	3,804	6,800	5,510	5,500
- Capital Charges	20,000	0	0	0
Gross Expenditure Total	80,238	62,030	57,880	58,260
Income - Donations and Hire	(6,295)	(1,000)	(1,000)	(1,000)
Direct Income Total	(6,295)	(1,000)	(1,000)	(1,000)
Income - Internal Charges		0		
Gross Income Total	(6,295)	(1,000)	(1,000)	(1,000)
Net Total	73,943	61,030	56,880	57,260

EMERGENCY PLANNING

Staffing Costs	33,748	31,310	32,920	32,980
Emergency Centre	330	710	340	340
Lebanon Crisis	84,650	0	0	0
Direct Admin Costs	20,354	49,630	43,030	6,970
Direct Expenditure Total	139,082	81,650	76,290	40,290
Internal Charges - Emergency Centre	21,186	26,640	28,890	31,170
- Other Support Services	16,548	16,040	24,400	25,250
Gross Expenditure Total	176,816	124,330	129,580	96,710
Net Total	176,816	124,330	129,580	96,710

COMMUNITY SAFETY

Staffing Costs	63,362	59,130	40,450	62,410
Community Safety Partnership	15,604	7,500	35,000	7,500
Safer Stronger Communities Fund	69,592	0	55,740	0
Youth Initiatives	4,314	11,390	11,400	11,390
Crime Prevention	31,510	25,950	20,690	25,230
Direct Expenditure Total	184,382	103,970	163,280	106,530
Internal Charges - Management	26,666	25,930	29,330	32,260
- Crime Prevention	11,837	18,260	30,880	32,420
- Youth Initiatives	25,727	25,310	16,080	17,020
- Capital Charges	2,380	1,100	2,380	2,380
Gross Expenditure Total	250,992	174,570	241,950	190,610
Income - Grants & Donations	2,250	(13,000)	(7,000)	(7,000)
- Partnership	(29,190)	(7,490)	(38,500)	(11,500)
- Go East Grant	(101,352)	(25,000)	(75,090)	(25,000)
Direct Income Total	(128,292)	(45,490)	(120,590)	(43,500)
Net Total	122,700	129,080	121,360	147,110

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DRUG AWARENESS

Direct Admin Costs	1,298	4,130	2,530	2,950
Direct Expenditure Total	1,298	4,130	2,530	2,950
Internal Charges - Management	10,666	10,370	11,730	12,900
- Other Support Services	6,638	10,310	6,910	7,200
Gross Expenditure Total	18,602	24,810	21,170	23,050
Income - Partnership	(4,000)	(10,000)	(4,000)	0
Direct Income Total	(4,000)	(10,000)	(4,000)	0
Net Total	14,602	14,810	17,170	23,050

COMMUNITY WARDENS

Net Total	53,167	54,600	54,600	56,000
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OTHER HOUSING GRANTS

Springboard Home Improvement	15,000	15,000	15,000	15,000
Direct Expenditure Total	15,000	15,000	15,000	15,000
Net Total	15,000	15,000	15,000	15,000

HOMELESSNESS

Staffing Costs	33,980	32,450	31,680	32,610
Priority Need Order Implementation	48	1,300	0	0
Accommodation Expenses (Net)	33,017	45,270	36,600	41,490
Direct Admin Costs	12,680	18,980	10,360	15,810
Essex Women's Refuge	(8,670)	9,000	0	0
Direct Expenditure Total	71,055	107,000	78,640	89,910
Internal Charges - Management	15,790	16,400	40,030	41,070
- Other Support Services	1,173	2,670	2,570	2,560
- Priority Need	11,030	13,970	0	0
Gross Expenditure Total	99,048	140,040	121,240	133,540
Income - Homelessness Grant	(40,000)	(40,000)	(40,000)	(40,000)
Direct Income Total	(40,000)	(40,000)	(40,000)	(40,000)
Net Total	59,048	100,040	81,240	93,540

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OTHER GENERAL FUND HOUSING

Housing Needs Survey	0	0	0	0
Housing Stock Condition Survey	0	15,000	42,000	0
Direct Expenditure Total	0	15,000	42,000	0
Internal Charges - Social Housing Enabling	0	0	0	0
- Supporting People Strategy	4,000	0	0	0
- Housing Advice	36,840	38,270	15,770	15,980
Gross Expenditure Total	40,840	53,270	57,770	15,980
Income - Supporting People Strategy Grant	(11,800)	0	0	0
- Strategic Housing Need Assessment Grant	0	0	(42,000)	0
Direct Income Total	(11,800)	0	(42,000)	0
Net Total	29,040	53,270	15,770	15,980

MANAGEMENT AND ADMINISTRATION

Staffing Costs	233,093	167,930	148,220	92,550
Direct Admin Costs	9,699	6,880	6,420	6,360
Direct Expenditure Total	242,792	174,810	154,640	98,910
Internal Charges - Word Processing	0	410	0	0
- Information Technology	19,785	20,810	19,780	24,290
- Other Support Services	129,592	108,380	43,810	46,510
Gross Expenditure Total	392,169	304,410	218,230	169,710
Income - Internal Charges	(392,169)	(304,410)	(218,230)	(169,710)
Gross Income Total	(392,169)	(304,410)	(218,230)	(169,710)
Net Total	0	0	0	0

PUBLIC HEALTH

Staffing Costs	489,418	511,220	515,440	538,070
Air / Noise Pollution Monitoring	21,977	14,660	16,020	16,370
Border Inspection Post	18,476	11,470	27,020	28,270
Health and Safety Training	2,700	3,280	3,280	3,400
Direct Admin Costs	45,294	38,020	72,550	38,590
Direct Expenditure Total	577,865	578,650	634,310	624,700
Internal Charges - Management	10,352	7,330	16,230	15,950
- Departmental Administration	63,640	62,450	65,470	50,910
- Information Technology	65,364	83,330	58,650	75,460
- Office Accommodation	24,467	30,780	33,380	36,010
- Other Support Services	56,056	56,760	65,540	63,630
- Capital Charges	11,950	8,840	12,450	18,550
Gross Expenditure Total	809,694	828,140	886,030	885,210
Income - Imported Food	(60,948)	(19,620)	(66,100)	(65,500)
- External Charges	(23,502)	(17,820)	(53,920)	(16,060)
Direct Income Total	(84,450)	(37,440)	(120,020)	(81,560)
Income - Internal Charges	(104,769)	(108,260)	(130,000)	(135,760)
Gross Income Total	(189,219)	(145,700)	(250,020)	(217,320)
Net Total	620,478	682,440	636,010	667,890

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PUBLIC CONVENIENCES

Cleaning	32,126	31,700	26,820	27,890
Other Premises Costs	91,247	95,950	92,930	93,750
Direct Expenditure Total	123,373	127,650	119,750	121,640
Internal Charges - Management	3,307	6,030	6,000	6,180
- Premises Costs	5,781	5,470	4,780	4,940
- Capital Charges	10,580	10,680	9,700	9,770
Gross Expenditure Total	143,041	149,830	140,230	142,530
Income - External Charges	(1,834)	(2,560)	(3,060)	(2,800)
Direct Income Total	(1,834)	(2,560)	(3,060)	(2,800)
Net Total	141,207	147,270	137,170	139,730

PEST CONTROL

Staffing Costs	43,721	46,370	48,080	46,710
Transport Costs	2,857	3,800	3,220	3,290
Direct Admin Costs	5,108	3,510	3,510	3,710
Direct Expenditure Total	51,686	53,680	54,810	53,710
Internal Charges - Management	6,205	6,480	7,730	7,560
- Transport	4,182	5,980	5,170	5,860
- Other Support Services	5,763	6,780	6,470	6,500
- Capital Charges	3,060	1,420	3,060	3,060
Gross Expenditure Total	70,896	74,340	77,240	76,690
Income - External Charges	(23,506)	(30,740)	(36,030)	(28,830)
Direct Income Total	(23,506)	(30,740)	(36,030)	(28,830)
Income - Internal Charges	(1,490)	(1,380)	(1,380)	(1,200)
Gross Income Total	(24,996)	(32,120)	(37,410)	(30,030)
Net Total	45,900	42,220	39,830	46,660

PORT HEALTH - STANSTED AIRPORT

Staffing Costs	62,048	61,260	60,670	63,180
Medical Inspection Room	27,084	25,340	27,240	29,150
Direct Admin Costs	7,923	9,680	9,780	10,360
Direct Expenditure Total	97,055	96,280	97,690	102,690
Internal Charges - Management	6,470	7,140	5,990	9,500
- Other Support Services	4,288	5,870	5,610	5,530
Gross Expenditure Total	107,813	109,290	109,290	117,720
Income - Health Protection Agency	(101,140)	(109,290)	(109,290)	(117,720)
Direct Income Total	(101,140)	(109,290)	(109,290)	(117,720)
Net Total	6,673	0	0	0

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ANIMAL WARDEN

Staffing Costs	24,539	23,330	25,140	24,610
Transport Costs	807	1,030	820	820
Direct Admin Costs	792	5,520	6,590	4,120
Direct Expenditure Total	26,138	29,880	32,550	29,550
Internal Charges - Management	4,135	4,320	5,480	5,350
- Transport	2,178	2,990	2,800	3,160
- Other Support Services	4,252	5,270	5,520	5,580
- Capital Charges	1,800	830	1,800	1,800
Gross Expenditure Total	38,503	43,290	48,150	45,440
Income - External Charges	(543)	(3,690)	(2,650)	(2,150)
Direct Income Total	(543)	(3,690)	(2,650)	(2,150)
Net Total	37,960	39,600	45,500	43,290

RENOVATION GRANTS

Internal Charges - Management	23,919	14,000	22,070	22,840
- Capital Charges	168,912	140,000	140,000	140,000
Gross Expenditure Total	192,831	154,000	162,070	162,840
Net Total	192,831	154,000	162,070	162,840

MISCELLANEOUS

Integrated Customer Management Savings Target	0	(50,000)	0	0
Net Total	0	(50,000)	0	0

LIFELINE

Running Costs	0	0	43,060	44,090
Direct Expenditure Total	0	0	43,060	44,090
Internal Charges - Other Support Services	0	0	74,940	73,910
Gross Expenditure Total	0	0	118,000	118,000
Income - External Charges	0	0	(118,000)	(118,000)
Direct Income Total	0	0	(118,000)	(118,000)
Net Total	0	0	0	0